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# Overview

# Market-leading Fleet Management and Salary Packaging Group



Diversified business, with leading position across both corporate and salary packaging sectors





Strong brands in both segments



Presence in Australia, UK and New Zealand



Combined fleet size 145,000+1



High quality and wellentrenched customer base across corporate and government



Diverse, fee-based revenue streams



Growth outlook well-embedded

Transparent business model, visible revenue streams and clear growth path

# **Financials**

# **Continued Progress**

A\$m	FY14 (PF)	FY15	FY16	FY17	FY17 vs FY16
Revenue	156.5	171.4	212.0	293.2	+38.3%
Total Expenses <sup>1</sup>	(105.7)	(112.6)	(138.1)	(203.2)	+47.1%
Underlying Profit Before Tax	50.8	58.8	73.9	90.0	+21.8%
Underlying Net Profit After Tax <sup>2</sup>	35.4	40.5	51.2	62.9	+22.9%
Reported Net Profit After Tax	35.4	40.5	47.0	59.6	+26.9%
Dividend	4cps	10.842cps	12.853cps	16.801cps	+30.7%

<sup>1.</sup> Excluding acquisition-related expenses

<sup>2.</sup> NPAT before acquisition-related expenses

# Balance Sheet, Cash Flow & Debt1

Net corporate debt<sup>2</sup>

\$68.8m

Pro forma net leverage ratio<sup>3</sup>

**Total leverage** 

0.9x

**Corporate leverage** 

0.5x

Significant capacity for further growth opportunities

**Strong Super Group support** 

- 1. As at 31 December 2017
- 2. Net corporate debt excludes lease portfolio borrowings
- Leverage ratio calculated on Pro forma EBITDA excluding acquisition-related expenses



# Operational Update – AUS



#### 1H2018



### **Environment**

- Business conditions improving
- · Retail environment subdued



## **Corporate**

- Opportunities pipeline growing
- Increased traction for tech and add-ons
- Heavy commercial challenging



## Consumer

- Good customer wins & further opportunities
- Additional lead generation avenues
- · Strong accessories sales
- Add-on insurance commissions impacted



## nlc integration

 IT platform project on schedule

#### Current



# Environment

 Overall economic sentiment becoming more positive



# SE SE

### **Corporate**

- · Strong pipeline
- Market acceptance of new products and add-ons
- Launch of leading Chain-of-Responsibility product



### Consumer

BR

- Leveraging corporate relationships in very competitive environment
- Continued focus on lead generation strategies
- Continued accessories growth



## nlc integration

· System integration on track

#### SG Fleet Group

# **Operational Update – UK**



#### 1H2018



- · Business activity levels stable
- · Light commercial market growing
- Personal leasing gaining in popularity



- · Targeting high growth areas: personal leasing, light commercial
- Salary packaging activity continues recovery
- Improved procurement and disposals
- · Alternative fuel fleet trials
- Investigating further acquisition opportunities



· Systems migration on track

### Current







- Confidence improves on Q4 2017
- · Light commercial and personal leasing interest remains high



- · Additional sole supply corporate opportunities
- Entry into local government segment
- Launching new van personal leasing scheme
- Pipeline of larger salary packaging opportunities growing
- · EV initiative with major utility



## Acquisitions

- First systems migration completed second integration on track
- Continued monitoring of industry opportunities

#### **SG Fleet Group**

# **Operational Update – NZ**



#### 1H2018



#### **Environment**

- · Economic growth rates steady
- · Large tender activity strong
- · Electric/hybrid in demand



## **Business Activity**

- · Wins in number of sectors
- · Strong performance in shared accounts
- · Targeting sale & leasebacks
- · Government relations strengthening
- · Additional lead generation avenues
- · EV and telematics expertise in growing demand

#### **Current**







#### **Environment**

- · Healthy growth rates maintained
- · Hiring and investment levels high
- EV uptake exceeds Government targets



## **Business Activity**

- New business growth
- Customer product range extension and upsell (driver safety, telematics)
- Significant opportunities in pipeline
- · Business to deliver stronger profit contribution



# **Mobility** Services: The Emergence of an Exciting Industry **Opportunity**

# Shift to Service: New Growth and Opportunities

Consumer and corporate trend towards Mobility-as-a-Service and advent of new technologies are creating significant growth and value-add opportunities for specialist fleet managers **Trends Demand** Personal leasing and mobility products Vehicle lease or mobility contracts mirror Manager utility service access contracts Integrated transport management expertise Public multi-modal (open pool) transport approach adopted by corporates Shared transport assets management expertise **Public shared transport mirrors** closed corporate pool processes Operator Complexity of integrated mobility Funding, sourcing, maintenance and management drives outsourcing management of shared (specialised) vehicle fleets Early stage new technology adoption fleet driven

# Increasing Value-add through Natural Progression of Services and Scope

Fleet managers are natural owners of the Mobility Operator role...

## **Mobility Fleet Operator**

Deploys / manages / maintains / (owns) fleet of vehicles

...and are well-placed to assume the Mobility Manager role

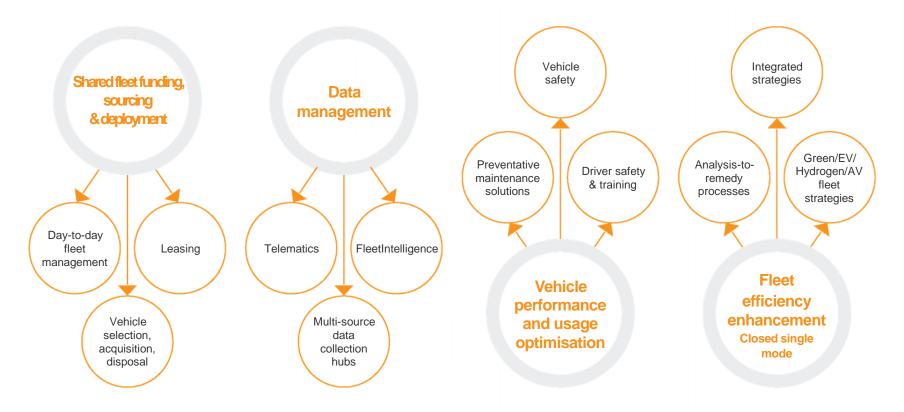
## **Mobility Manager**

Enables, administers and processes cost-effective multi-modal transport



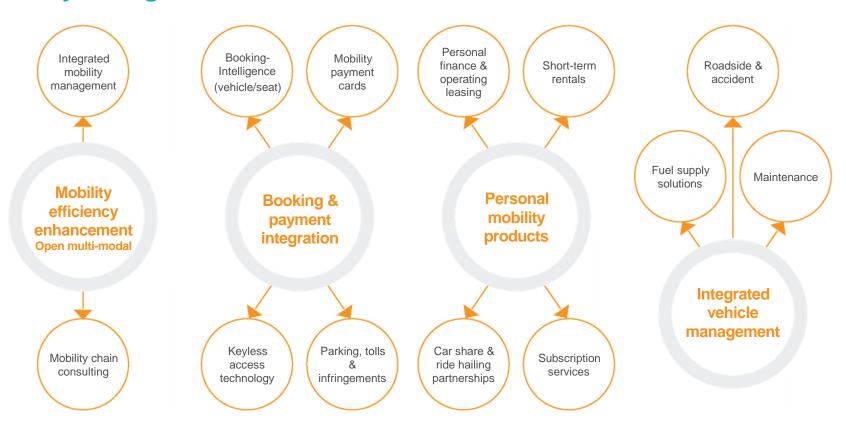
# SG Fleet's Expanding Product Range Reflects Evolving Role as Mobility Operator

## **Mobility Fleet Operator**



# ... and as Mobility Manager

## **Mobility Manager**



# **Summary**

Transparent business model	Australia: Trend of stronger second half continues	Demand trends create new growth layer	Enhanced focus strengthens industry position
Clear growth path	UK: success in targeted growth areas	Mobility services: significant value-add scope, building on existing expertise	Group-wide operational efficiency drive
Consistent progress across key metrics	NZ: momentum accelerating	Continued development of products and services range	Continued exploration of scale opportunities

Solid foundations for long-term growth

SG Fleet Group

# Questions