

Overview



Final Dividend 9.52 cps fully franked

FY19 total 17.689 cps Payout ratio maintained at 65% of NPATA



Australia

Corporate business progress continues

Improved performance in Consumer business



Strategy and Operational Outlook

Strategic initiatives to build stronger business

Improving quality and resilience of income streams

Targeting market share gains

Deeper penetration of new products and services



Financial Results
Underlying NPAT¹
\$64.5m (-4.5%)

Reported NPAT 60.5m (-10.4%)
Reported EPS 23.202cps (-11.8%)

Total revenue \$509.7m (-1.1%)



Balance Sheet

Corporate leverage 0.3x



New Zealand

Profit improvement on previous year



UK

Further growth

on strong 1H

1: Underlying Net Profit After Tax = Reported Net Profit After Tax before non-cash impairment related to the Company's move to a single brand in its Consumer business

Operational Review - AUS

Corporate

Business Activity

- 1H progress continued into 2H
- Further customer book diversification
 - new contacts across wide range of industries
- Corporate and government pipeline remained strong
- Decision processes slow

Customers & Products

- Strong growth in accessories income
 - · penetration trends accelerated
 - newly launched products and services made contribution
 - contract wins for specific add-on services

Moderate revenue growth

More diversified income profile

Operational Review - AUS

Consumer

Business Activity

- 2H improvement
- Novated sales outperformed broader private car market
- Strong competition for available business
- Pipeline remained healthy

Customers & Products

- Growth in eligible pool
 - new wins
 - expansion within existing accounts
- Leads and enquiry growth
- Strong growth in accessory sales

Promising improvement

Evidence of better consumer sentiment

Operational Review - UK

Environment

- Economy in flux
 - business confidence remained stable despite Brexit uncertainty
- Vehicle registrations mixed
 - new car registrations down YoY, but fleet registrations stable
 - van registrations remained strong
 - tax changes and increased choice drive interest in EVs

Business Activity

- On-boarding of new wins
- Sole supply tool-of-trade and personal contract hire accounts added
- Affinity schemes continued to generate opportunities
- Further customer contracts activating in 1H20

Further growth on strong 1H

Operational Review - NZ

Environment

- Economy slowed
- Vehicle registrations down from historic peaks
- Corporate tender activity remained strong
- Price sensitivity in tenders

Business Activity

- Good growth from:
 - conversion of existing customers to funding
 - fleet management solutions for owned fleets
- New wins on back of technical expertise and capabilities reputation
- Opportunities in Trade, Energy, and Retail sectors

Profit improvement on previous year

Summary

Group

- Accelerated penetration of additional products and services
- Continued customer growth
- Further efficiency improvements

UK

Going from strength to strength competitively and financially

Innovation

- Steady stream of new revenue earners delivered by Innovation Team
- Range of opportunities widens

Australia - Corporate

- · Good performance maintained
- New products open up further win opportunities
- · Pipeline remained strong

NZ

 Good performance despite slowdown in environment

Inorganic growth

Continued discipline in pursuit of inorganic growth opportunities

Australia - Consumer

- Improving performance
- Proactive measures produced results

Strategy

- Improving income stream quality and resilience
- Diversifying funding models
- Targeting higher penetration

Outlook

- Near-term financial consequence of changing revenue profile
- Creating a stronger player in the emerging mobility space

Questions

